

# Kadaltilla 2020–2025 Strategic Plan

Annual Review – Financial Year 2021/2022





# Acknowledgement of Country

The Kadaltilla/Park Lands Authority (Kadaltilla) acknowledges the Kurna people as the traditional owners of the Adelaide Plains and pays respect to Elders past and present. Kadaltilla recognises and respects the cultural heritage, beliefs and relationship which the Kurna people have with the land and acknowledges that they are of continuing importance to the Kurna people living today.

Kadaltilla extends that respect to other Aboriginal Language Groups and other First Nations.

Kadaltilla is the principal advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Kadaltilla is a traditional Kurna word meaning Green place/Green lands/Parklands.

## Contents

Acknowledgement of Country	2
Background	4
Terminology Explanation	5
Legend Definition	6
Summary of Review	7
Culture	8
Environment	10
Management and Protection	12
Advice	14
Data and Insights	16





# Background

The Kadaltilla/Park Lands Authority's current Charter effective from April 2019 includes a requirement for a Strategic Plan, as follows.

Kadaltilla shall:

- a) prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.
- b) consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.
- c) review the contents of the then current Strategic Plan annually in consultation with the Council.

The Kadaltilla 2020–2025 Strategic Plan was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020.

The intent of the Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working toward a common purpose:

To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.

The Guiding Principles of the Strategic Plan are:

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands – as Adelaide's defining feature, and an internationally unique asset
- Contribute to the delivery of the City of Adelaide's Strategic Plan and vision and the State Government's 30-year plan for Greater Adelaide.

The Strategic Plan contains four pillars of Culture, Environment, Management and Protection, and Advice. Each pillar has four to five specific Key Actions.

# Terminology Explanation

## Key Actions

In the second year of the Strategic Plan, Key Actions have been marked as 'not commenced', 'in progress' or 'completed'.

- Where a Key Action is marked as 'not commenced', it means that the Key Action is not started or not yet scheduled to commence.
- If a Key Action is 'in progress', it means that work on the activity commenced in Year Two of the plan (2021/2022) or has continued during 2021/2022 to progress that action.
- Where a Key Action is marked as 'completed', it means that the Key Action has been achieved and there is no further activity required in the 2021/2022 financial year.

## Measures of Achievement

A comment against the measures of achievement contained in the Strategic Plan are included in this document. They show Kadaltilla's progress against developing data and insights for the Adelaide Park Lands.

Measures of Achievement are marked as 'favourable movement' or 'unfavourable movement'.

- 'Favourable movement' indicates moderate to substantial progress of the Key Actions under each pillar of the Strategic Plan.
- 'Unfavourable movement' indicates limited to no progress of the Key Actions under each pillar of the Strategic Plan.





# Legend Definition

The legend below has been used throughout this document to provide an easy way to view the status of the Key Actions and Measures of Achievement.

## Key Action – legend

■ not commenced

● in progress

☑ completed

## Measures of Achievement – legend

◀ favourable movement

▶ unfavourable movement



# Summary of Review

- 1.1 Make Kurna culture intrinsic to everything we do
- 1.2 Assist with Kurna cultural mapping
- 1.3 Advocate for the featuring of the Adelaide Park Lands in Designed for Life, South Australian Tourism Commission, and other promotional campaigns
- ☑ 1.4 Host an annual community forum
- 1.5 Support the development of World Heritage listing nomination
- ☑ 2.1 Define, protect, and enhance landscape values and design qualities
- 2.2 Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements
- 2.3 Regularly review River Torrens water quality, amenity, and activation
- 2.4 Increase the accessibility of information
- 3.1 Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects
- 3.2 Review of provisions to influence the Planning and Design Code including National Heritage overlay
- 3.3 Review the City of Adelaide Community Land Management Plans and State Government Management Plans
- 3.4 Advocate for State Heritage Listing
- 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands
- 4.2 Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Karrawirra)
- 4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies
- 4.4 Strengthen APLA's engagement with City of Adelaide, State Government, and adjoining Councils





# Culture

## Promote the cultural values of the Park Lands including Kurna culture, heritage and wellbeing

◀ favourable movement

### Key Actions

#### ● 1.1 Make Kurna culture intrinsic to everything we do

##### Measures of Success

*Each matter that comes before the Board considers Kurna culture*

Matters presented to Kadaltilla acknowledge the ongoing significance of Kurna culture in the Park Lands, celebrate living Kurna culture throughout the Park Lands, and/or recognise the role of the Park Lands as a significant meeting place for Aboriginal people. In the 2021/2022 financial period there were two reports dedicated to addressing Kurna, and seven reports with recommendations that specifically addressed Kurna culture.

In addition, wayfinding and interpretive signage is in the process of being installed across the Park Lands including an expansion of the interpretation of Kurna culture.

Focus for 2022/2023: Kadaltilla will seek to strengthen its engagement with the Kurna Yerta Aboriginal Corporation (KYAC) for the identification, protection, and interpretation of Kurna cultural and heritage sites within the Park Lands. A review of the Kadaltilla report template will also be undertaken to improve consideration of Kurna culture in each report item.

#### ● 1.2 Assist with Kurna cultural mapping

##### Measures of Success

*Kurna cultural mapping used to inform Kadaltilla considerations*

City of Adelaide in partnership with Kurna community undertook preliminary investigations into return of parts of Karrawirra Parri to wetland environs. A Kurna Cultural Heritage Survey was undertaken along Karrawirra Parri which included

site visits and interviews with Kurna Elders and community members at key sites along the river.

Focus for 2022/2023: City of Adelaide will commence a Kurna Voices project capturing traditional stories of the Kurna people.

#### ● 1.3 Advocate for the featuring of the Adelaide Park Lands in Designed for Life, South Australian Tourism Commission, and other promotional campaigns

##### Measures of Success

*Increased promotion of Park Lands in all tourism campaigns (City of Adelaide, South Australian Tourism Commission etc)*

Between July 2021 and June 2022, the City of Adelaide ran numerous promotional campaigns where the Park Lands were part of the messaging or were the featured venue, such as:

- Winter in the Park Lands (July/August 2021)
- Get Moving Adelaide Fitness Permits (September/October 2021)
- Wellbeing Month (October 2021)
- Hounds on Hutt walking trail (October 2021)
- Flower Day (September 2021)
- New Year's Eve – Rymill Park Light Up (December 2021)
- Neighbour Day (February/March 2021)
- LIFT Program (March/April 2022)
- Youth Week (May 2022).

City of Adelaide has also conducted a Search Engine Optimization audit on the Park Lands Playspaces webpage and proceeded to optimise for organic search, such as playgrounds instead of playspaces which is up 350% in May 2022 when compared to the same winter period in 2021.

Focus for 2022/2023: Kadaltilla will work on increasing the appearance of the Adelaide Park Lands in Designed for Life, South Australian Tourism Commission, and other promotional campaigns.

#### ✓ 1.4 Host an annual community forum

##### Measures of Success

*One public forum held per year*

The 2021 Annual Community Forum was held on Saturday 23 October 2021 between 10am-3pm in the Adelaide Pavilion in Veale Gardens. The theme for the 2021 forum was "Connect with and to the Park Lands" with the purpose of understanding the community's passion and interaction with the Adelaide Park Lands.

There was a variety of interactive activities at the event with five different stations, including a table with activities for children and a Vox Pop corner to help answer the following questions:

- What do you value and/or love about the Adelaide Park Lands
- What would – or does – inspire you to spend more time in the Adelaide Park Lands
- What is your vision for (or what would you like to see in) the Adelaide Park Lands

The event was attended by approximately 50 members of the public. The event was attended by The Right Honourable The Lord Mayor of Adelaide, Sandy Verschoor, and Kadaltilla / Park Lands Authority Board Members including Craig Wilkins, Ben Willsmore, Stephen Forbes, and Jessica Davies-Huynh. The forum was facilitated by City of Adelaide staff members.

A whole range of information and data were collected through the different interactive stations around the room, as well as additional qualitative data through speaking with community members. Feedback from the Community Forum will be used to inform the review of the Adelaide Park Lands Management Strategy.

Focus for 2022/2023: Due to venue, most attendees had interest in the southern Park Lands and most attendees were of a similar demographic and shared the same values for a naturalistic Park Lands. Kadaltilla will work on increasing the diversity of voice in the 2022 Annual Community Forum.

#### ● 1.5 Support the development of World Heritage listing nomination

##### Measures of Success

*Support tentative World Heritage listing submission – end of 2021*

Work to progress toward the joint World Heritage bid for Adelaide and the rural settlement landscapes continued.

The proposed rationale for World Heritage Listing is:

The nineteenth century property comprising Adelaide and its Rural Settlement Landscapes, including the early Adelaide plan, is of Outstanding Universal Value as exceptional evidence of the Wakefield systematic colonisation model, an important and influential model in the history of European migration and colonial settlement. It is the most complete realisation of British colonial settlement planning in the world, and/or a major achievement of such colonial planning.

The nomination is an opportunity to recognise the systematic colonial settlement model, including the impact of settlement on Aboriginal people. Truth-telling and reconciliation are an important and necessary part of the nomination.

The designation will recognise the nominated area as a living landscape that will change and evolve over time whilst ensuring the heritage values are respected for present and future generations.

World Heritage nomination is a complex and involved process established by UNESCO:

1. Tentative List
2. The Nomination File
3. The Advisory Bodies
4. The World Heritage Committee
5. The Criteria for Selection.

The City of Adelaide, the State Government and local councils from the Mount Lofty Ranges have been working collaboratively to progress toward a nomination for the tentative list (step 1 above).



Focus for 2022/2023: The full World Heritage Nomination process requires rigorous research and extensive consultation with First Nations people and can take up to 10 years before a decision is made to include the site(s) on the World Heritage List. The joint proposal is in the very early stages of this process and there are decisions to be made by State and Federal Governments to enable a listing to be achieved.

The next steps in preparing a nomination for tentative listing will be Kaurna engagement,

gathering expert input, confirming a nomination has merit and obtaining State Government support.

Pursuing World and State heritage listing for the Adelaide Park Lands and city layout is identified as a key action of Council's Strategic Plan 2020–2024. Council's Heritage Strategy 2021–2036 and Action Plan also identifies advancing a World Heritage listing bid for the Park Lands and City Layout in partnership with the Mt Lofty Ranges Councils.





# Environment

## Improve community connection with the natural and cultural landscape of the Park Lands

◀ favourable movement

### Key Actions

#### ✔ 2.1 Define, protect, and enhance landscape values and design qualities

##### Measures of Success

*Conduct a landscape review to inform the next Adelaide Park Lands Management Strategy*

In April 2022, a landscape review was undertaken to inform the review of the Adelaide Park Lands Management Strategy.

Focus for 2022/2023: As part of the Adelaide Park Lands Management Strategy review, information on landscapes will be converted into a series of plans and spatial data layers.

#### ● 2.2 Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements

##### Measures of Success

*Develop a better understanding of environmental values and trends*

A Tree Audit (stage one) was completed in 2021/2022 that included street trees and selected trees in the Park Lands.

An urban address and gateway at Hackney Road Bridge was delivered with funding support from the City of Adelaide and Green Adelaide. Interpretive signage on Water Sensitive Urban Design has been installed at the basin's edge and a directional sign at the intersection of three paths provides information on Kurna cultural heritage and the River Red Gum Woodland.

On 6 May 2022 the Brown Hill Keswick Creek Stormwater Project was opened as a major collaborative effort between the Brown Hill and Keswick Creek Stormwater Management Authority and the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. In addition to aiding the

management of flooding in Park Lands Creek and downstream residential areas, the wetland will improve water quality, enhance native biodiversity and create amenity for park users.

Focus for 2022/2023: Stage two of the Tree Audit will be undertaken addressing remaining trees in the Park Lands.

Work to develop a Biodiversity Field Data Collection App will be undertaken to facilitate easy and accurate data collection of biodiversity elements (flora, fauna, fungi and nesting boxes) in the Park Lands. The App will seek to create a flexible, clear, and accurate biodiversity data reporting framework.

#### ● 2.3 Regularly review River Torrens water quality, amenity, and activation

##### Measures of Success

*Board Members are well informed through regular updates*

Water quality within the Torrens River is regularly tested through the Australian Water Quality Centre, with Weekly Summer Monitoring and Monthly General Monitoring Programmes.

The City of Adelaide continued to deliver targeted removal of mature carp and weed species including Madeira vine (*Anredera cordifolia*), Robinia, willow, and ash from the banks of Karrawirra Parri.

Focus for 2022/2023: Continued management of weed species and increased native plants to improve biodiversity.

#### ● 2.4 Increase the accessibility of information

##### Measures of Success

*Regular online Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Kadaltilla)*

The City of Adelaide website hosts a dedicated Kadaltilla/Park Lands Authority webpage which is regularly updated with news and events of Kadaltilla such as the Kadaltilla Annual Community Forum.

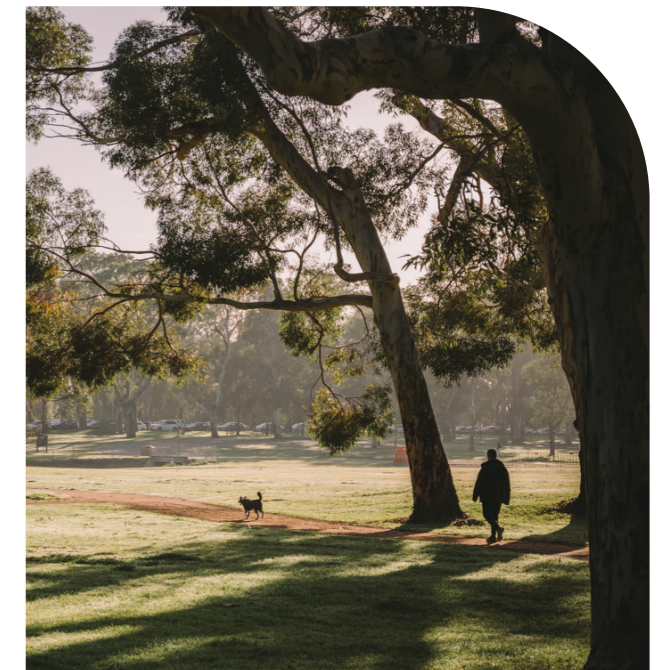
Key documents such as the Kadaltilla Business Plan and Budget and Kadaltilla Annual Report are publicly available on the webpage.

All Kadaltilla Board meeting agendas and minutes are accessible by members of the public through the City of Adelaide website.

Information relating to gardens and botanical features in the Park Lands is hosted on the Experience Adelaide website.

An internal Kadaltilla website portal was launched in 2022 to improve communication and information sharing with the Kadaltilla Board.

Focus for 2022/2023: Review of the Kadaltilla website will be undertaken to improve community access to information and increase promotion of the Park Lands.





# Management and Protection

## Treat the Park Lands holistically with long term vision

◀ favourable movement

### Key Actions

#### ● 3.1 Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects

##### Measures of Success

*An updated Adelaide Park Lands Management Strategy in an easy-to-use format with a series of (measurable and achievable) prioritised projects*

One of Kadaltilla’s principal responsibilities is to undertake a comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) at least once in every five years. The APLMS is the key document which guides the City of Adelaide and the State Government in their management and enhancement of the Adelaide Park Lands.

In August 2021, Kadaltilla reviewed progress toward the APLMS. The APLMS identifies the actions, projects and ‘big moves’ that set the future direction of the Park Lands. In November 2021, Kadaltilla received a presentation on the Audit of Actions of the 2015–2025 Adelaide Park Lands Management Strategy (APLMS). The audit will inform the mid-point review of the APLMS

Kadaltilla set initial directions for the APLMS review in February 2022 and endorsed the review process in April 2022 with approval of a Project Plan.

Governance documents created as part of the APLMS review include the APLMS Project Plan, APLMS One-Page Review, APLMS Engagement Plan, Project Steering Committee Terms of Reference, Project Control Group Purpose Statement, and Project Reference Group Purpose Statement.

Focus for 2022/2023: The initial stages of the review of the APLMS will include investigation of contemporary drivers for the Park Lands and comprehensive stakeholder and community engagement. There will be a focus on local and State Government collaboration in the review.

#### ● 3.2 Review of provisions to influence the Planning and Design Code including National Heritage overlay

##### Measures of Success

*Adelaide Park Lands Management Strategy informs Planning and Design Code and related policy for the Park Lands*

A Heritage Management Plan has been commenced for the Adelaide Park Lands and City Layout which is listed as a National Heritage Place. The intent of the Heritage Management Plan is to guide the future management and conservation of the Adelaide Park Lands and City Layout by:

- providing policies for the ongoing management of the Adelaide Park Lands and City Layout.
- identifying and articulating the values of the site to guide future decision-making for conservation, interpretation, and visitation.
- ensuring the heritage values and the physical components to which they are linked are appropriately cared for.

In November 2021, City of Adelaide provided a submission on a draft Riverbank Precinct Code Amendment initiated by the former State Government. The Code Amendment sought to facilitate a series of major projects within the Riverbank Precinct and provide for additional land uses and high-rise built form not currently envisaged within the Adelaide Park Lands.

Focus for 2022/2023: The City of Adelaide will review and prepare a response to the State Government Planning System Implementation Review, via the expert review panel, for submission by the due date of 16 December 2022. The submission will focus on the themes previously identified by Council of ‘Sustainability’, ‘Movement’, ‘Liveability’ and ‘Heritage’. City of Adelaide will work collaboratively with Kadaltilla and Council throughout 2023 to propose Code Amendments in accordance with the Code Amendment process, as outlined by PlanSA, for approval by the State Government.

#### ● 3.3 Review the City of Adelaide Community Land Management Plans and State Government Management Plans

##### Measures of Success

*Advice sought and provided for the preparation by the State Government of management plans for areas of Park Lands controlled by State Government*

The Cemeteries Authority consulted on a management plan for its cemeteries including the West Terrace Cemetery.

The City of Adelaide undertook a comprehensive review of the Community Land Management Plan for the Adelaide Park Lands under the care and control of the City of Adelaide. This identified opportunities to better align content and review processes more closely with statutory requirements resulting in the development of a single consolidated Community Land Management Plan covering all the Adelaide Park Lands.

Focus for 2022/2023: The City of Adelaide will undertake statutory consultation on the draft Community Land Management Plan for the Park Lands, as required under the *Adelaide Park Lands Act 2005*. It is anticipated that the final revised Community Land Management Plan will be presented to Kadaltilla and Council for their consideration in mid 2023.

#### ● 3.4 Advocate for State Heritage Listing

##### Measures of Success

*State Heritage listing achieved*

The State Heritage listing of the Adelaide Park Lands and City Layout and associated Design Guidelines is the responsibility of the Department for Environment and Water (DEW). City of Adelaide provided informal feedback on the early drafting of the proposed listing.

Focus for 2022/2023: Pending release of State Heritage documents by the State Government, Kadaltilla and the City of Adelaide will provide formal advice.





# Advice

## Function as the peak advisory body for policy, development, heritage and management of the Park Lands

◀ favourable movement

### Key Actions

#### ● 4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands

##### Measures of Success

*Advice of Kadaltilla is endorsed and adopted*

The City of Adelaide and State Government seek Kadaltilla's advice on plans, projects or policies that relate to the Adelaide Park Lands. Together, Kadaltilla's advice and the APLMS is used to guide the decision making and funding contributions of both the Adelaide City Council and the State Government. Activities and developments that may affect the Park Lands are assessed for consistency with maintaining or enhancing a broad range of environmental, cultural, recreational and heritage values of the Park Lands.

Key advice in the 2021/2022 financial period includes:

- Support for a comprehensive rehabilitation and maintenance program aimed at the long-term preservation of the Olive Grove plantation in Bonython Park/Tulya Wardli (Park 27) and support of a horse training arena.
- Review of Targets and Measures for Adelaide Park Lands Community Land Management Plans
- Support for the renewal of the Rymill Park Lake with a sustainable lake
- Advice on the proposed major projects in the Riverbank Precinct to minimise park lands encroachment, achieve maximum community benefit and facilitate investment into the Park Lands to offset open space losses
- Support for development of a new Landscape Concept Plan for Victoria Park/Pakapakanthi (Park 16) and engagement

- Support for the State Government and City of Adelaide to cooperatively develop a Master Plan for the Adelaide Park Lands Riverbank Precinct which would allow for a more holistic and contextual consideration of future proposals
- Advice on the acknowledgement and celebration of the history and heritage of Victoria Park/Pakapakanthi (Park 16) (not heritage listing of the Adelaide Motor Sport Street Circuit)
- Support for the draft 2022/2023 Kadaltilla/Park Lands Authority Annual Business Plan and Budget
- Support for the installation of a visually permeable, living green fence surrounding a Community Garden
- Support the Brownhill Keswick Creek Stormwater Project
- Support for the revised draft General Provisions of the Adelaide Park Lands Community Land Management Plan
- Support for the selection of new tenants in the Park Lands
- Receipt of the Consultation Report – Kadaltilla/Park Lands Authority Community Forum 23 October 2021
- Support for revising the City of Adelaide Street Numbering Policy subject to no impact to heritage value of the Park Lands
- Approve the interim use of the 'Kadaltilla' logo and support the use of the abbreviated form 'Kadaltilla' for the Kadaltilla/Park Lands Authority
- Support for the proposed Eastern Mound Redevelopment at Gladys Elphick Park/Narnungga (Park 25) by the South Australian Cricket Association (SACA)
- Support for the draft Park Lands Lease and Licence Policy
- Support for a Mini Golf proposal within Possum Park/Pirtawardli (Park 1), but not the inclusion of an additional building, subject to further design work
- Support for the location of a public artwork by Ouchhh Studio within Light Square/Wauwi

including further consideration to design and integration

- Support for the final Rymill Park/Murlawirrapurka (Park 14) Master Plan
- Support for the future closure of the informal car park Bonython Park/Tulya Wardli (Park 27) and recommend Council investigate options for design and funding for the return to Park Lands in the budget review process
- Approve the theme, day, and time for the 2022 Annual Community Forum
- Advice to Council for consideration in their communications and response to Adelaide 500 consultation with South Australian Motorsport Board.

Focus for 2022/2023: On 31 December 2022, the current term of all Council appointed Kadaltilla Board Members will expire. In late 2022, a public expression of interest process for position of Kadaltilla Board Member will be undertaken with Council appointing new Kadaltilla Board Members in line with the knowledge, skills, and experience that must be achieved on the Board as required by the *Adelaide Park Lands Act 2005 (SA)* including:

- biodiversity or environmental planning or management
- recreation or open space planning or management
- cultural heritage conservation or management
- landscape design or park management
- tourism or event management
- indigenous culture or reconciliation
- financial management
- local government.

#### ● 4.2 Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Karrawirra)

##### Measures of Success

*Senior State Government Officers/consultants engage with Kadaltilla on Riverbank Masterplan (Karrawirra)*

In September and October 2021, the former State Government performed a six-week consultation period regarding the draft Riverbank Precinct Code Amendment. The Code Amendment sought to facilitate a series of major projects within the Riverbank Precinct and also provide for additional land uses and high-rise built form not currently envisaged

within the Adelaide Park Lands. In November 2021, City of Adelaide provided a submission on the draft Riverbank Precinct Code Amendment. On 16 December 2022, the then Minister for Planning and Local Government approved the Riverbank Precinct Code Amendment. The Code Amendment remains under consideration by the Environment, Resources and Development Committee of Parliament.

On 30 June 2022, State Government representatives presented to Kadaltilla Board Members on the Park Lands including the Riverbank for the comprehensive review of the Adelaide Park Lands Management Strategy (APLMS).

Focus for 2022/2023: There will be a focus on State Government collaboration in the comprehensive review of the APLMS and future of the Riverbank Precinct. This will be achieved through State Government participation on the APLMS Project Steering Committee, and invitations to key consultation events.

#### ● 4.3 Review leasing and licensing and event management policies together with other relevant Park Lands use policies

##### Measures of Success

*Kadaltilla initiates a policy review where deemed necessary*

In February 2022, the 'Adelaide Events Guidelines 2022' were endorsed by Council to provide guidance to event operators regarding the permitted use of Park Lands and other city locations for events to be held.

In June 2022, Council decided to continue waiving Park Lands hire fees for events, to encourage City of Adelaide as a destination for events to be held.

In November 2021, findings of a review of the Park Lands Lease and Licence Policy Review was workshopped with Kadaltilla. Between May and June 2022, community consultation occurred on a revised Park Lands Lease and Licence Policy.

Focus for 2022/2023: In 2022/23, a Cultural Infrastructure Feasibility Study will be undertaken and the Park Lands Lease and Licence Policy and supporting document will be finalised.



**4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and adjoining Councils**

Measures of Success

*Meetings with adjoining Councils to discuss Adelaide Park Lands Management Strategy and other current Park Lands usage related policy*

The adjoining Councils and State Government received invitations from the Presiding Member of Kadaltilla to present to Kadaltilla meetings on the APLMS. On 26 May 2022, the City of Prospect, the City of Burnside, and the City of Unley presented to Kadaltilla. On 30 June 2022, Green Adelaide and State Planning Commission presented to Kadaltilla.

Focus for 2022/2023: In 2022/2023, a senior representative from each adjoining Council will be invited to join the Adelaide Park Lands Management Strategy (APLMS) Project Steering Committee. In addition, the Mayor and CEO of each adjoining Council will be invited to a workshop with Kadaltilla Board Members to discuss shared priorities and funding opportunities for the Park Lands and APLMS.



# Data and Insights

The Strategic Plan seeks to improve decision making for the Adelaide Park Lands through development of data and insights.

**NET GAIN/LOSS OF PARK LANDS**  
13 July 2021



**BIODIVERSITY**  
23 September 2021



**COMMUNITY WANTS AND NEEDS**  
25 November 2021



**METRICS RELATING TO % OF TREE CANOPY –**  
25 November 2021



**EXTENT OF LEASES AND LICENCES**  
28 April 2022



**HEAT MAPPING**  
25 August 2022



The above six data and insights topics have been presented to the Kadaltilla Board to-date. The remaining twelve data and insights topics to be presented to the Kadaltilla Board include:

- Kurna Cultural Mapping
- Use of Park Lands
- Wellbeing dashboard
- Cultural tours
- Attendances and visitation
- Mapping of carbon abatement sequestration
- Landscape changes and sustainability
- Built form and building footprints
- Changes in use
- How the Park Lands have developed and changed
- Projects and policies assessed and recommended by APLA
- Mapping of projects and investment.



# Requested Updates to the Strategic Plan

Since the adoption of the Strategic Plan the branding of the Board and the Kadaltilla logo has been revised. In October 2021, the then Minister for Planning and Local Government, Vickie Chapman MP, approved a change to the APLA Charter so that it would be branded as the Kadaltilla/Park Lands Authority (Kadaltilla). The revised Kadaltilla logo was adopted by Kadaltilla on 28 April 2022.

The revised branding will be implemented as part of the annual review of the Strategic Plan.

**Kadaltilla/Park Lands Authority 2020-2025 Strategic Plan**

The Adelaide Park Lands are the largest inner urban park system in Australia. Nationally Heritage Listed for their unique design – they are the city's lungs, backyard, playground, meeting space and more. They are there for everyone to enjoy, enhancing physical and mental well-being, and they secure Adelaide's place as one of the planet's most liveable cities.

**Purpose**

- To conserve and enhance the environmental, cultural, recreational, and social importance of the Adelaide Park Lands.

**Guiding Principles**

- Preserve and strengthen the integrity of the Adelaide Park Lands
- Promote the values of the Park Lands – as Adelaide's defining feature, and an internationally unique asset
- Contribute to the delivery of the City of Adelaide's Strategic Plan and vision, and the State Government's 30-year plan for Greater Adelaide

**Governance**

- Maximise utilisation of skills, knowledge, and enthusiasm of the Board through effective meetings that foster dialogue and the development of shared thinking
- Develop a high level of knowledge and understanding of the Park Lands amongst Members through regular site visits and briefings
- Seek early input into issues relating to the Park Lands to ensure Kadaltilla's advice is timely and relevant
- Monitor developments subsequent to Kadaltilla advice
- Advocate for the value of Kadaltilla as a proactive, accountable, independent, skills-based board that advises on park lands management and protection

Culture	Environment	Management and Protection	Advice
<p><b>Purpose</b></p> <p>Promote the cultural values of the Park Lands including Kaurna culture, heritage, and wellbeing</p> <p><b>Key Actions</b></p> <ol style="list-style-type: none"> <li>1.1 Make Kaurna culture intrinsic to every thing we do</li> <li>1.2 Work with Kaurna cultural mapping</li> <li>1.3 Advocate for the inclusion of the Adelaide Park Lands in Designed for Life, South Australian Tourism, South Australian Tourism, and other Commonwealth and other promotional campaigns</li> <li>1.4 Host an annual community forum</li> <li>1.5 Support the development of World Heritage listing nomination</li> </ol> <p><b>Measures of Success</b></p> <ul style="list-style-type: none"> <li>Each matter that comes before the Board considers Kaurna culture</li> <li>Kaurna Cultural engagement used to inform Kadaltilla considerations</li> <li>Increased promotion of Park Lands in all tourism campaigns (City of Adelaide, South Australian Tourism Commission etc)</li> <li>One public forum held per year</li> <li>Support heritage world Heritage listing submission – end of 2021</li> </ul>	<p><b>Purpose</b></p> <p>Improve community connection with the natural and cultural landscape of the Park Lands</p> <p><b>Key Actions</b></p> <ol style="list-style-type: none"> <li>2.1 Define, protect, and enhance landscape values and design qualities</li> <li>2.2 Provide advice in relation to tree canopy cover, biodiversity and environmental sustainability and improvements</li> <li>2.3 Regularly review silver birch water quality, stormy and pollution</li> <li>2.4 Increase the accessibility of information</li> </ol> <p><b>Measures of Success</b></p> <ul style="list-style-type: none"> <li>Conduct a landscape review to inform the next Adelaide Park Lands Management Strategy</li> <li>Develop a better understanding of environmental values and trends through regular updates</li> <li>Board Members are well informed through online Park Lands updates (inclusive of events, trends, gardens and botanical features and items dealt with at Kadaltilla)</li> </ul>	<p><b>Purpose</b></p> <p>Treat the Park Lands holistically with long term vision</p> <p><b>Key Actions</b></p> <ol style="list-style-type: none"> <li>3.1 Review and improve the Adelaide Park Lands Management Strategy which includes prioritisation of projects</li> <li>3.2 Review of provisions to influence the National Heritage Overlay</li> <li>3.3 Review the City of Adelaide Community Land Management Plans and State Government and State Government Management Plans</li> <li>3.4 Advocate for State Heritage Listing</li> </ol> <p><b>Measures of Success</b></p> <ul style="list-style-type: none"> <li>An updated Adelaide Park Lands Management Strategy in an easy to use format with a series of measurable and achievable prioritised projects</li> <li>Adelaide Park Lands Management Strategy informs Planning and Design Code and related policy for the Park Lands</li> <li>Advice sought and provided for the preparation by the State Government of management plans for areas of Park Lands controlled by State Government</li> <li>State Heritage listing achieved</li> </ul>	<p><b>Purpose</b></p> <p>Function as the peak advisory body for policy development, heritage and management of the Park Lands</p> <p><b>Key Actions</b></p> <ol style="list-style-type: none"> <li>4.1 Provide advice on plans, projects, and policies for the Adelaide Park Lands</li> <li>4.2 Engage with City of Adelaide and State Government including input into the Riverbank Masterplan (Kawarna)</li> <li>4.3 Review leading and emerging event management policies together with other relevant Park Lands and policies</li> <li>4.4 Strengthen Kadaltilla's engagement with City of Adelaide, State Government, and advisory councils</li> </ol> <p><b>Measures of Success</b></p> <ul style="list-style-type: none"> <li>Advice of Kadaltilla is endorsed and adopted</li> <li>Senior State Government Officers/ Riverbank Masterplan (Kawarna)</li> <li>Kadaltilla initiates a policy review where deemed necessary</li> <li>Meetings with adjoining Councils to discuss Adelaide Park Lands Management Strategy and other current Park Lands issues related policy</li> </ul>
<p><b>Data and Insights: Request data to provide understandings and insights to assist with decision making</b></p> <ul style="list-style-type: none"> <li>Kaurna Cultural Mapping</li> <li>Use of Park Lands</li> <li>Wellbeing dashboard</li> <li>Cultural tours</li> <li>Attendance and visitation</li> <li>Community wants and needs</li> <li>Heat mapping</li> <li>Biodiversity</li> <li>Mapping of carbon abatement</li> <li>Landscaping changes and sustainability</li> <li>Metrics relating to % of tree canopy</li> <li>Net Gain/Loss of Park Lands</li> <li>Extent of Leases and Licenses</li> <li>Built form and building footprints</li> <li>Changes in use</li> <li>How the Park Lands have developed and changed</li> </ul>			